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What has Changed in the Era of #MeToo? How Higher Education Can Respond to the New National Conversation

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What Has Changed in the Era of #MeToo? How Higher Education Can Respond to the New National Conversation

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June 12, 2018

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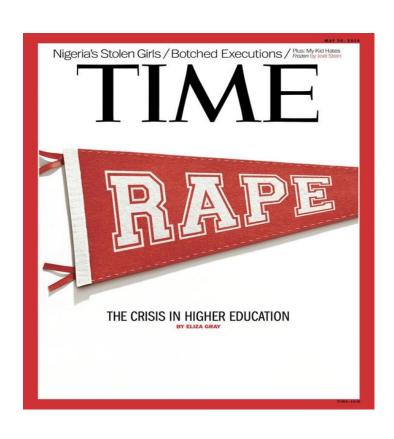








The Problem Persists... On Campus and Off...





Education Department Under Trump

- Uncertain policy environment
- "The era of rule by letter is over"
 Betsy DeVos, Secretary of Education
- 2011 "Dear Colleague Letter" on sexual violence withdrawn
- 2016 Guidance regarding transgender students rescinded
- 2017 Q&A on campus sexual misconduct
 - Burdens of proof:
 - Preponderance of evidence
 - Clear and convincing evidence
 - No fixed time frame to complete Title IX investigation
 - Appeals process
- New rules on Title IX anticipated, not yet issued



What Can We Expect Next?

 EEOC charges alleging sex-based harassment

- 2011: 12,461

- 2013: 12,379

- 2015: 12,573

- 2017: 12,428

 Reports of sexual assaults on campuses (2017 Bureau of Justice statistics)

- 2001: 2,200

- 2013: 5,000

2014: 6,700



What's Expected of Schools?

- Proactive
- Innovative
- Immediately responsive





Assessing Culture

- Common theme
- Tone at/from the top?
- Open and honest discourse
- Culture of respect
- Demonstrated accountability



What Policies Are Implicated?

- Prohibition on sexual harassment, sexual violence, relationship violence, stalking, and related misconduct
- Code of student conduct
- Prohibition on discrimination
- Drug and alcohol policy
- Upstander/bystander intervention
- Fraternity and sorority risk management
- Privacy and confidentiality
- Student athlete code of conduct
- NCAA Board of Governors Policy on Campus Sexual Violence
- Anti-retaliation



Best Practices for Policies

What works:

- Coherent, consistent policy throughout the institution, covering all campus constituencies
- Taking into account unique campus culture and values
- Carefully defined terms, with detailed discussion of conduct that is prohibited/problematic
- Participation of all segments of campus community (administration, faculty, staff, students)
- Clear reporting guidelines with multiple reporting channels

• What does not:

- Policies not specifically tailored to the institution
- Inadequate publicity of policies







What Constitutes Consent?



- Verbal consent
- Implied by conduct
- Pressured or bullied into consent



Training

• Who?

- All employees
- All students men and women, bystanders
- Fraternities and sororities
- Student athletes
- "First responders" and investigators

• What?

- Sexual violence
- Relationship violence
- Sexual harassment
- Discrimination
- Substance and alcohol abuse
- Campus culture and values

How?

- Coordinated and integrated education
- Structured training
- Informal focus groups/roundtables
- Peer education and prevention
- Staff courses
- Campus-wide programming





Best Practices for Protocols

- Title IX coordinator
- Responsible reporter/employee
- Standardized procedures
- Tracking of reports
- Investigative capacity
- Victim support services
- Resources for respondents
- External reports
- Ongoing review and assessment



Effective Enforcement

- Educational objectives
- Discipline
 - Second chances
 - Zero tolerance
- Proactive measures





Tricky Issues

- Handling "stale" claims
- Confidentiality
- Overcorrection
 - "The Mike Pence Rule"
- Interim measures
- Crisis management



Questions



Thank You!



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